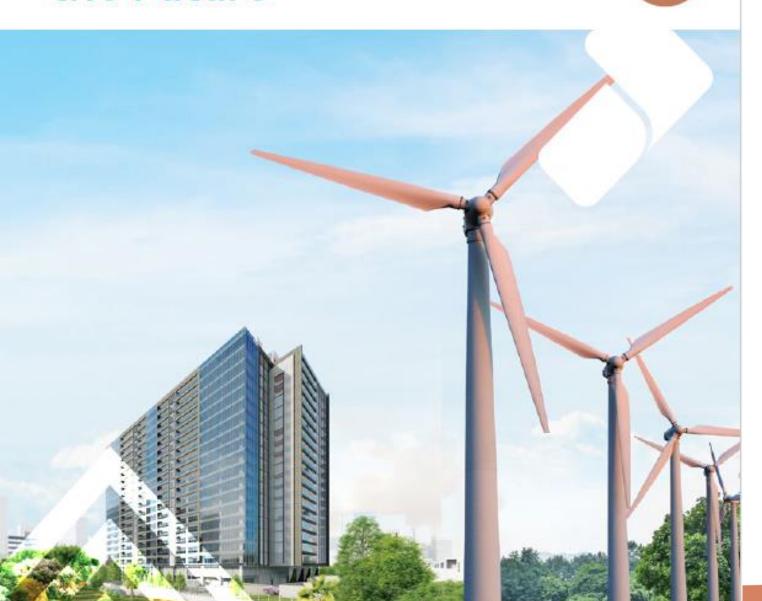
Building the Future





29th Annual General Meeting

12th August **2023**

Note



Across this presentation, the word "KIL / the Company" refers to "Kirloskar Industries Limited."

Cautionary Statement:

This presentation contains statements relating to future business developments and economic performance that could constitute 'forward looking statements'. While these forward looking statements represent the Company's judgments and future expectations, a number of factors could cause actual developments and results to differ materially from expectations. The Company undertakes no obligation to publicly revise any forward looking statements to reflect future events or circumstances. Further, investors are requested to exercise their own judgment in assessing various risks associated with the Company and also the effectiveness of the measures being taken by the Company in tackling them, as those enumerated in this Report are only as perceived by the Management.

Values

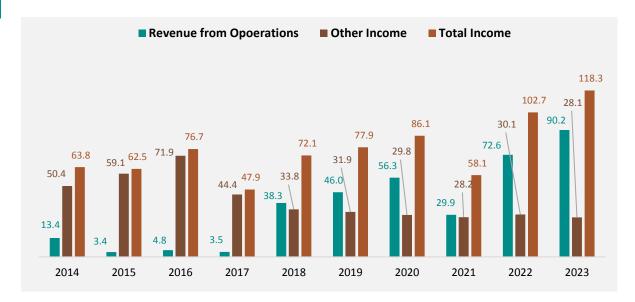


-**-	EXCELLENCE	In everything we do, quality without compromise
	INTEGRITY	Say what we do, and do what we say
	COLLABORATION	We grow with people and partners
	EMPATHY Towards all Stakeholders	We always listen, and learn
	VALUE CREATION Towards all Stakeholders	We're building for a shared prosperous future
	INNOVATIVE THINKING	Be bold and brave, & stay relevant

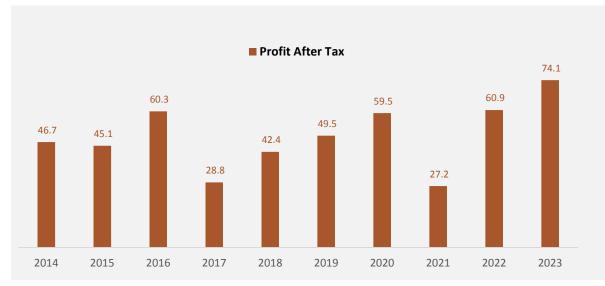
A decade at a glance

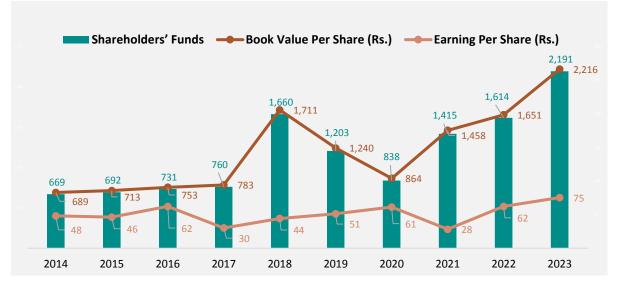










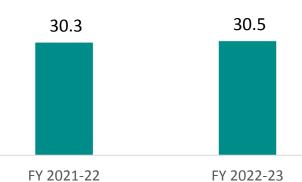


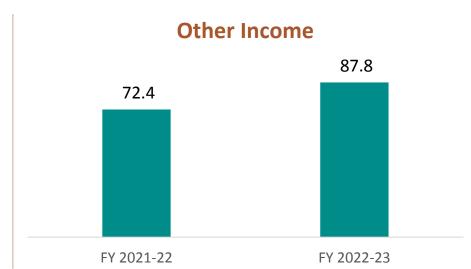
Performance FY 2022-23



All amounts INR Crores







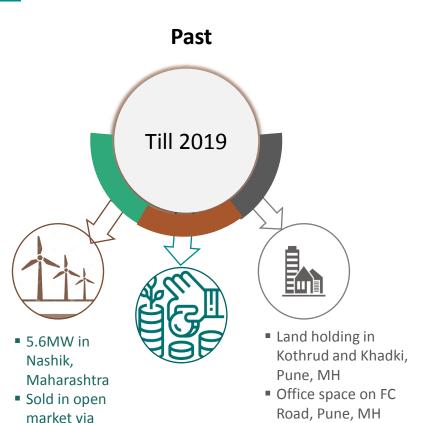
All amounts in INR Cr	2021-22	2022-23	
Other Income	72.39	87.80	
Interest Income	2.83	13.52	
Dividend Income	65.7	68.72	
Net gain on fair value changes	0.87	4.66	
Miscellaneous Other ²	2.99	0.90	



¹ In Q1-FY24, Company has approved sale of windmill business to its step-down subsidiary ISMT Ltd. at Rs. 5.40Cr 2 Includes Business s facilitation Services and others

KIL Journey and Roadmap





MSEDCL (State

Transmission

Co)

Leased mainly to

Group Companies



Windmills

Leasing

Investments



- Project 1 ~0.17 Mn Sq Ft
- Project 2 ~1.5 Mn Sq Ft
- Project 3 ~0.2 Mn Sq Ft



^{*} KFIL and ISMT merger is in process

Business Realignment - Update



Estate Business Real

* Avante's first project running on time * Avante to focus on

future-ready

sustainable buildings

Activities

* Sale of Swaraj **Engines Limited Stake** * Moving to the nonpromoter category for Swaraj Engines Limited and Cummins India Limited

* Investment in ISMT

Business

* Sale of windmill business to ISMT

* Management to focus on new business



Avante Spaces Limited Roadmap

Future-ready, Sustainable buildings



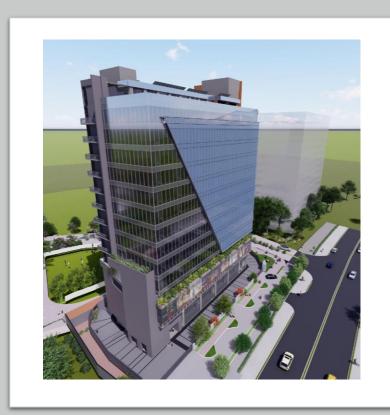
Avante Projects in Kothrud, Pune



Project*	Location	Saleable /Leasable Area	Est. Total Cost^ (Rs. Crore)	Cost Incurred^ (Rs. Crore)	Tentative Completion Date	Construction Update – Google map location
Project 1	Kothrud, Pune	0.17mn	202	108	FY23-24	https://goo.gl/maps/KS 9MGFg2t9wcS2zh8
Project 2	Kothrud, Pune	1.5mn	1,621	358	FY26-27	https://goo.gl/maps/7 3zrfxrpsvEtyJi29
Project 3#	Kothrud, Pune	0.2mn	159	~	FY26-27	https://goo.gl/maps/C HpJd4Y6x6TsAGbt6

- IGBC green certifications
- Adopting the features WELL building standards
- Adaptive designs

^{*} Including announced projects only | ^ Land cost taken at Government Valuation | # At planning stage







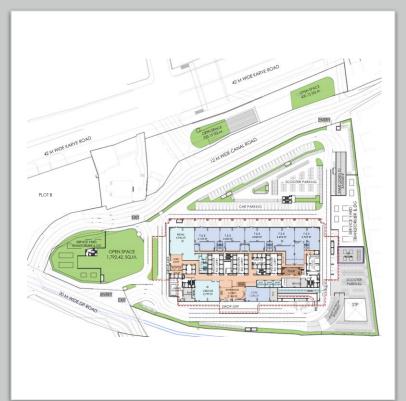
North - West Side view

Est. completion: FY23-24

Avante Spaces Limited Project 1



North Side view Est. completion: FY26-27





Avante Spaces Limited Project 2

Digitalization of Employee life cycle

























- First Group Co. to digitalize all HR Processes (Recruitment to Exit)
- 360° survey through Darwinbox for all employees
- PoSH module for all employees through Learning Management System





Rewards and Recognition











Value Champions recognized every quarter
Recognition of Kirloskar Icons
Immediate appreciation on the Wall of Fame

Employee Engagement and Wellbeing

YOGA

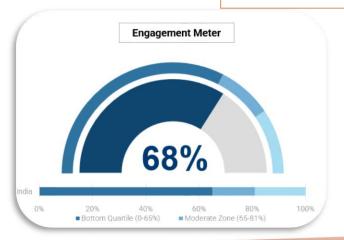






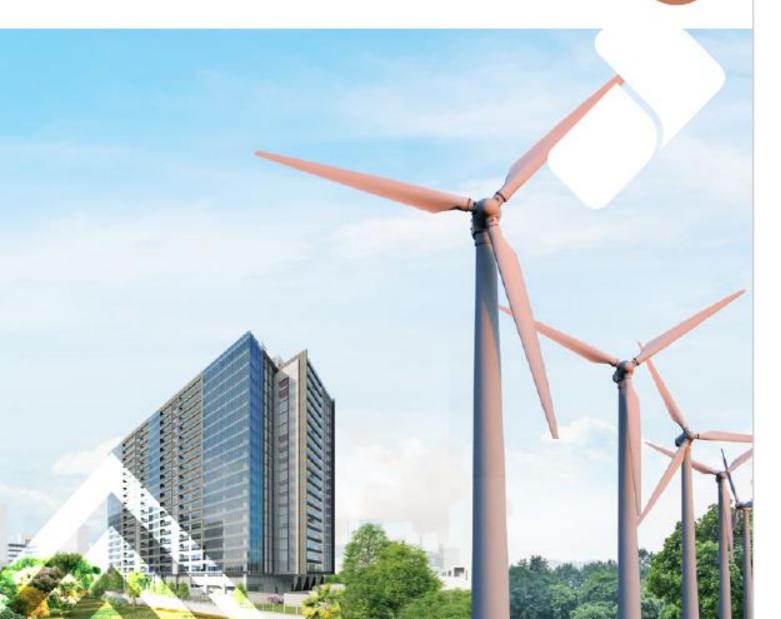


- Diwali Dinner for employees and their family
 - Team outing
- Comprehensive health checkup & Wellbeing session
- In house Yoga sessions
- Employee Engagement at 68 %



Building the Future





Thank You